

**Final Budget**

| Weston County Hospital District |                                                     |
|---------------------------------|-----------------------------------------------------|
| Budget Hearing Information      |                                                     |
| 1124 Washington Blvd            | Location: 1124 Washington Blvd, Newcastle, WY 82701 |
| Newcastle, WY, 82701            | Date: 7/9/2026                                      |
| 307-746-3715                    | Time: 5:00 PM MST                                   |
| Weston County                   | Budget Prepared by: Paul Maiellano, CFO             |

| S-A | BUDGET MESSAGE                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | W.S. 16-12-403 (c) |
|-----|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------|
|     | <p>Fiscal year 2026–27 is a transformational year for the Weston County Hospital District, and this budget reflects a deliberate leadership strategy to strengthen patient care while operating within available resources. Total resources of \$38,520,665 support appropriations of \$31,824,720 and debt principal of \$255,193, leaving a projected surplus of \$6,440,753 retained as working capital, with the property tax request held essentially flat at \$1,206,492 and reserves of \$282,583 maintained intact. Forecasted revenue of \$33,484,015 rises 15.4% over the prior-year estimate while appropriations increase only 5.0%. That growth is driven by leadership activating internal service lines to provide expanded medical services to qualifying patients by optimizing operations internally to better align resources with patient care. Customer charges of \$24,527,374 remain only modestly above FY 2024–25 actual levels.</p> <p>The most significant policy change this year is in our workforce. The District is bringing on additional WCHS full-time and part-time employees and reducing its reliance on outsourced and contract labor, a shift expected to save an estimated \$646,000 in FY 2026–27 while improving the continuity and consistency of care. As part of this transition, the District realigned its chart of accounts, and certain accounts were reclassified between functions, so some year-over-year amounts differ in presentation even where the underlying activity is consistent. Budgeted wages rise as employed staffing expands, offset by lower contracted labor; capital outlay returns to a maintenance level of \$168,701; and debt service is limited to scheduled amortization, with principal declining to \$255,193.</p> |                    |
| S-B | <b>RESERVE DESCRIPTION</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |                    |
|     | Debt service funds for capital equipment leases and Bond Reserve fund as part of the Series 2017 Revenue Bond covenants                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |                    |

S-C

| Names of Board Members | Date of End of Term | Phone no. | Email:                                                           |
|------------------------|---------------------|-----------|------------------------------------------------------------------|
| Benjamin Roberts       |                     |           | <a href="mailto:broberts@wchs-wy.org">broberts@wchs-wy.org</a>   |
| Mary Rankin            |                     |           | <a href="mailto:mrarkin@wchs-wy.org">mrarkin@wchs-wy.org</a>     |
| Kari Drost             |                     |           | <a href="mailto:kdrost@wchs-wy.org">kdrost@wchs-wy.org</a>       |
| Ann Slagle             |                     |           | <a href="mailto:aslagle@wchs-wy.org">aslagle@wchs-wy.org</a>     |
| Ted Ertman             |                     |           | <a href="mailto:tertman@wchs-wy.org">tertman@wchs-wy.org</a>     |
| Dottie Sylte           |                     |           | <a href="mailto:dsylte@wchs-wy.org">dsylte@wchs-wy.org</a>       |
| James Burrough         |                     |           | <a href="mailto:jburrough@wchs-wy.org">jburrough@wchs-wy.org</a> |
|                        |                     |           |                                                                  |
|                        |                     |           |                                                                  |
|                        |                     |           |                                                                  |
|                        |                     |           |                                                                  |
|                        |                     |           |                                                                  |

Does the district have regular office hours exceeding 20 hours per week?

**Yes**

W.S. 16-12-303(a) requires special districts to maintain copies of records. Please enter the physical address, phone number, and hours open below.

|                    |                      |
|--------------------|----------------------|
| Address of office: | 1124 Washington Blvd |
| City, State, Zip:  | Newcastle, WY, 82701 |
| Phone Number:      | 307-746-3715         |
| Hours Open:        | 9am - 5pm M-F        |

Where are the minutes of your board meeting available for public review?

District Website

How and where are the notices of meeting posted for the public?

In print in the local newspaper publications and on WCHD social media

Where are the public meetings held?

1124 Washington Blvd, Newcastle, WY 82701

# FINAL BUDGET SUMMARY

| OVERVIEW                 |                                                      | 2024-2025<br>Actual             | 2025-2026<br>Estimated | 2026-2027<br>Proposed | Final Approval |
|--------------------------|------------------------------------------------------|---------------------------------|------------------------|-----------------------|----------------|
| S-1                      | Total Budgeted Expenditures                          | \$30,261,993                    | \$31,724,274           | \$31,824,720          | \$31,824,720   |
| S-2                      | Total Principal to Pay on Debt                       | \$552,358                       | \$728,553              | \$255,193             | \$255,193      |
| S-3                      | Total Change to Restricted Funds                     | \$0                             | \$0                    | \$0                   | \$0            |
| S-4                      | Total General Fund and Forecasted Revenues Available | \$36,223,843                    | \$34,220,313           | \$38,520,665          | \$38,520,665   |
| S-5                      | Amount requested from County Commissioners           | \$1,356,130                     | \$1,211,674            | \$1,206,492           | \$1,206,492    |
| S-6                      | Additional Funding Needed :                          |                                 |                        | \$0                   | \$0            |
|                          | Projected Surplus:                                   |                                 |                        | \$6,440,753           | \$6,440,753    |
| REVENUE SUMMARY          |                                                      | 2024-2025<br>Actual             | 2025-2026<br>Estimated | 2026-2027<br>Proposed | Final Approval |
| S-7                      | Operating Revenues                                   | \$28,257,388                    | \$27,345,515           | \$30,085,203          | \$30,085,203   |
| S-8                      | Tax levy (From the County Treasurer)                 | \$1,356,130                     | \$1,211,674            | \$1,206,492           | \$1,206,492    |
| S-9                      | Government Support                                   | \$13,100                        | \$7,569                | \$7,796               | \$7,796        |
| S-10                     | Grants                                               | \$424,831                       | \$56,412               | \$110,454             | \$110,454      |
| S-11                     | Other County Support (Not from Co. Treas.)           | \$0                             | \$0                    | \$0                   | \$0            |
| S-12                     | Miscellaneous                                        | \$978,268                       | \$405,018              | \$362,786             | \$362,786      |
| S-13                     | Other Forecasted Revenue                             | \$0                             | \$0                    | \$1,711,284           | \$1,711,284    |
| S-14                     | Total Revenue                                        | \$31,029,717                    | \$29,026,187           | \$33,484,015          | \$33,484,015   |
| FY 7/1/26-6/30/27        |                                                      | Weston County Hospital District |                        |                       |                |
| EXPENDITURE SUMMARY      |                                                      | 2024-2025<br>Actual             | 2025-2026<br>Estimated | 2026-2027<br>Proposed | Final Approval |
| S-15                     | Capital Outlay                                       | \$1,336,535                     | \$600,761              | \$168,701             | \$168,701      |
| S-16                     | Interest and Fees On Debt                            | \$99,339                        | \$102,823              | \$124,453             | \$124,453      |
| S-17                     | Administration                                       | \$2,253,483                     | \$1,927,235            | \$1,378,586           | \$1,378,586    |
| S-18                     | Operations                                           | \$22,511,383                    | \$25,804,891           | \$26,980,585          | \$26,980,585   |
| S-19                     | Indirect Costs                                       | \$4,061,253                     | \$3,288,564            | \$3,172,395           | \$3,172,395    |
| S-20R                    | Expenditures paid by Reserves                        | \$0                             | \$0                    | \$0                   | \$0            |
| S-20                     | Total Expenditures                                   | \$30,261,993                    | \$31,724,274           | \$31,824,720          | \$31,824,720   |
| DEBT SUMMARY             |                                                      | 2024-2025<br>Actual             | 2025-2026<br>Estimated | 2026-2027<br>Proposed | Final Approval |
| S-21                     | Principal Paid on Debt                               | \$552,358                       | \$728,553              | \$255,193             | \$255,193      |
| CASH AND INVESTMENTS     |                                                      | 2024-2025<br>Actual             | 2025-2026<br>Estimated | 2026-2027<br>Proposed | Final Approval |
| S-22                     | TOTAL GENERAL FUNDS                                  | \$5,194,126                     | \$5,194,126            | \$5,036,650           | \$5,036,650    |
| Summary of Reserve Funds |                                                      |                                 |                        |                       |                |
| S-23                     | Beginning Balance in Reserve Accounts                |                                 |                        |                       |                |
| S-24                     | a. Sinking and Debt Service Funds                    | \$0                             | \$0                    | \$0                   | \$0            |
| S-25                     | b. Reserves                                          | \$282,583                       | \$282,583              | \$282,583             | \$282,583      |
| S-26                     | c. Bond Funds                                        | \$0                             | \$0                    | \$0                   | \$0            |
|                          | Total Reserves (a+b+c)                               | \$282,583                       | \$282,583              | \$282,583             | \$282,583      |
| S-27                     | Amount to be added                                   |                                 |                        |                       |                |
| S-28                     | a. Sinking and Debt Service Funds                    | \$0                             | \$0                    | \$0                   | \$0            |
| S-29                     | b. Reserves                                          | \$0                             | \$0                    | \$0                   | \$0            |
| S-30                     | c. Bond Funds                                        | \$0                             | \$0                    | \$0                   | \$0            |
|                          | Total to be added (a+b+c)                            | \$0                             | \$0                    | \$0                   | \$0            |
| S-31                     | Subtotal                                             | \$282,583                       | \$282,583              | \$282,583             | \$282,583      |
| S-32                     | Less Total to be spent                               | \$0                             | \$0                    | \$0                   | \$0            |
| S-33                     | TOTAL RESERVES AT END OF FISCAL YEAR                 | \$282,583                       | \$282,583              | \$282,583             | \$282,583      |

End of Summary

Paul Maiellano  
Budget Officer / District Official (if not same as "Submitted by")

Date adopted by Special District 7/9/2026

DISTRICT ADDRESS: 1124 Washington Blvd  
Newcastle, WY, 82701

PREPARED BY: Paul Maiellano, CFO

DISTRICT PHONE: 307-746-3715